## **Continuous Quality Improvement**

## **Description:**

This tool provides an outline of the key benefits of continuous quality improvement and a checklist of the key elements.

## How it can be used:

If your health centre is part of a health services accreditation program, then you are familiar with continuous quality improvement and understand the value it provides to your community. If you are not in an accreditation program, committing to and establishing an ongoing process for improving the quality of the health services will be necessary and most valuable.

Use the checklist to assess your health centre and establish a benchmark for future comparison.

## A quality program:

- Responds as effectively as possible to the needs of its community;
- Supports the mission and philosophy of the organization or group carrying it out;
- Is sensitive to the needs and culture of the community;
- Models ethical behaviour.

Why is quality important for a community health organization?

- 1. Quality makes an organization more effective at meeting the needs of the community.
- 2. Quality adds strength and credibility to the community health system.
- 3. Quality is always more economical in the long run.
- 4. Developing a "culture of quality" can have a number of positive effects on the health centre:
  - a. Better staff and volunteer morale;
  - b. Increased pride (by staff, in themselves and the organization);
  - c. Enhanced organizational and individual competence;
  - d. Increased performance levels and improved service delivery.

CONTINUOUS QUALITY IMPROVEMENT ELEMENT	How are we doing? What are we proud of? What can we improve?
Client Focus:	
Your community is the starting point.	
Community members need to benefit from your health	
organization's efforts	
What are the needs to which you are responding?	
<ul> <li>How can you meet those needs effectively, appropriately, and</li> </ul>	
with respect for the people you serve?	
Obsession with Quality:	
Quality is considered from the very beginning and is built into	
everything your health organization does.	
Plan carefully, monitor all work, and build in ongoing evaluation	
and adjustment.	
<ul> <li>Ensure quality by setting up a system that reduces errors</li> </ul>	
before they happen. Be proactive.	
Everyone in the organization understands and adopts this point	
of view.	

Source: First Nations Health Managers Association. Knowledge Circle. www.fnhma.ca.

CONTINUOUS QUALITY IMPROVEMENT ELEMENT		How are we doing? What are we proud of? What can we improve?
		production: with at call we improve:
Contin	ual Improvement of Systems:	
The wo	ork of your organization must be viewed as a process that is	
never fi	inished.	
• Pro	ograms are constantly seeking improvement.	
• Pro	ograms and services continually adapt to the needs of the	
	nmunity.	
Unity o	of Purpose:	
	ne in your health organization works together toward	
commo	on goals.	
• The	ere is support throughout the organization, with no turf	
	tles, jealousy, or unnecessary competition.	
	eractions among people are mutually helpful and aimed at	
	nieving the best possible performance of your health	
	anization.	
Teamw		
• Pe	ople make strong connections with their colleagues which	
	ows in excellent results.	
• Tea	amwork removes performance pressure from individuals and	
	ults in better performance from everyone.	
	yee Involvement:	
	ne in your health organization is committed to quality	
service		
• All	staff members have the ability to contribute to the	
	nievement of high quality services.	
	ople have enough control over their own jobs to do them	
	ectively	
• All	opinions and ideas are respected and taken seriously.	
	tion and Training:	
Achieving quality requires constant learning for everyone in your		
	organization.	
	arning is part of the organizational culture.	
	off members learn from others and are encouraged to take	
	urses, attend training, and visit other organizations to	
	ntinually get new ideas and perspectives.	
Scientific Approach:		
	ur health organization uses the best research available, as	
	Il as the experience of others, to construct an effective	
	gram or initiative.	
-	orities and programs are not based on intuition or political	
	uences.	
Long-Term Commitment:		
	st work in the world is only useful if it is maintained.	
• Qu	ality is considered a long-term concept.	
	ur organization keeps striving for improvement, even after	
	nieving an acceptable level of performance. "Acceptable" is	
	ver good enough.	
	ur health organization is constantly seeking to be "the best	
	t it can possibly be."	